

# Challenging Corruption

## Transparency to Counter Informal Payments in Democratic Republic of Congo's Artisanal Cobalt Sector and Understand its Impacts on Communities

IMPACT's Challenging Corruption project aims to make corruption and its impacts in Democratic Republic of Congo's (DRC) artisanal cobalt supply chain more visible. The project supports civil society to monitor corruption more effectively in the sector and leverage analytics for change.

### How is corruption hidden in DRC's artisanal cobalt supply chain?

Everyday corruption in the form of illegal and informal payments in DRC's artisanal and small-scale mining (ASM) cobalt sector is not visible. Its impacts—which vary depending on one's identity—cannot be effectively monitored nor evaluated by anti-corruption advocates in the interests of artisanal mining communities.

Artisanal mining is largely informal across the country and makes actors in the supply chain, including miners, cooperatives, and even traders, vulnerable to corruption. Artisanal cobalt actors including mining cooperatives and warehouse managers, are being charged additional taxes and fees which have no legal basis.<sup>1</sup> According to an OECD report, up to 20 percent of the total value of production is being extorted from artisanal cobalt miners through unofficial payments by cooperatives or state agents.<sup>2</sup>

Charging artisanal supply chain actors' exorbitant taxes or fees discourages them from participating in the legal supply chain. If the price for legal production and trade becomes too burdensome, it dissuades legality and therefore participation in any ongoing efforts to establish responsible supply chains.



Photo by Sebastian Meyer/Getty: A miner fills a bag with cobalt in Kasulo.

As ore is processed within DRC to extract cobalt, the fiscal regime isn't contributing to transnational smuggling. Mining cooperatives and depots direct artisanal cobalt production towards the processing entities, who have the authorization to export to refineries. However, informal taxes and payments are being imposed onto the upstream artisanal cobalt supply chain, contributing to corruption.

- 1 IMPACT, Tackling Corruption in the Artisanal and Gold Sectors: How Taxation Discourages Supply Chain Actors from Legal Trade in Democratic Republic of Congo, August 2023, [https://impacttransform.org/wp-content/uploads/2023/11/IMPACT\\_Briefing-DRC-Tax-Reform\\_EN-2023\\_web.pdf](https://impacttransform.org/wp-content/uploads/2023/11/IMPACT_Briefing-DRC-Tax-Reform_EN-2023_web.pdf)
- 2 OECD Responsible Business Conduct Unit, Interconnected supply chains: a comprehensive look at due diligence and opportunities sourcing cobalt and copper from the Democratic Republic of Congo, 2019, <https://mneguidelines.oecd.org/interconnected-supply-chains-a-comprehensive-look-at-due-diligence-challenges-and-opportunities-sourcing-cobalt-and-copper-from-the-drc.htm>



Photo by Sven Torfinn/IMPACT: A trader holds Congolese Francs.



Photo by Sebastian Meyer/Getty: An open pit artisanal cobalt mine in Kasulo.

## How will the Challenging Corruption project increase transparency?

The project seeks to constrain opportunities for corruption and incentivize integrity by making corruption and its impacts more visible through three key pillars.



### 1 To make corruption more visible:

Challenging Corruption leverages IMPACT's Mapping Payments project<sup>3</sup> which used a consultative, multistakeholder process to map all payments, fees, and taxes applicable to ASM cobalt supply chains and their legal basis, resulting in Payment Maps. These Payment Maps will be widely distributed, providing supply chain actors and ASM communities with a new tool to track informal and illegal payments.

A comprehensive and robust data framework for the artisanal cobalt sector will be created to understand corruption at the individual and community levels. The creation of an Anti-Corruption Index for ASM Cobalt, and its compilation and analysis against other data streams such as traceability, fiscal payments, anti-corruption, and socioeconomic indicators will allow data to tell a story and highlight red flags in the community and supply chain.



### 2 To support advocates, civil society, and communities with the tools to monitor for corruption more effectively:

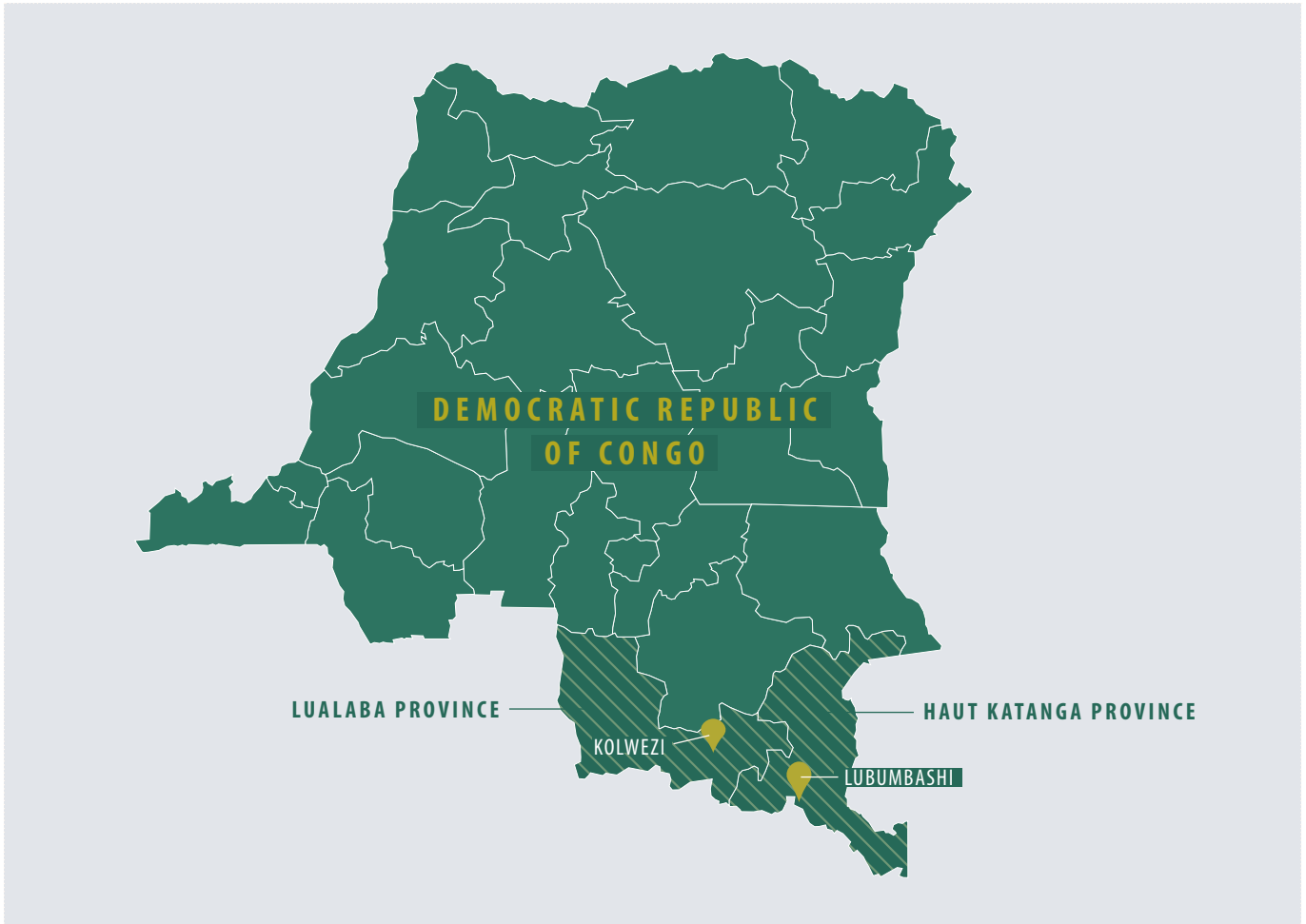
Local stakeholders will be supported to collect data and provided with training on how to easily interpret, understand, and learn from the analytics. Once knowledge is generated as to what the data means, including how to spot potential red flags, these stakeholders will be guided on how to leverage the analytics generated for effective, bottom-led actions for change.



### 3 To understand incentives around participation in data collection:

Together with private sector project supporters, we will examine the incentives needed for stakeholders to participate in data collection to tackle corruption and maintain responsible artisanal cobalt supply chains.

3 IMPACT, Mapping Payments, <https://impacttransform.org/en/work/project/mapping-payments/>



## About the Implementing Partners

**IMPACT** transforms how natural resources are managed in areas where security and human rights are at risk. We investigate and develop approaches for natural resources to improve security, development, and equality. We are an independent non-profit, collaborating with local partners for lasting change. IMPACT has worked in DRC and neighbouring countries for more than a decade with multiple projects supporting responsible supply chains and transparency in the artisanal cobalt sector.

IMPACT is implementing the project in collaboration with Extractive Industries Transparency Initiative (EITI)-DRC, Minespider, and Solidaridad.

**EITI-DRC** is committed to strengthening transparency and accountability of the management of DRC's extractive sector by implementing the EITI Global Standard. This process is supported by a National Committee composed of an Executive Committee,

represented by the Government, the private sector, and civil society, as well as a Technical Secretariat. The executive body of the National Committee is led by a National Coordinator.

**Minespider** is a technology company offering a blockchain-based platform for tracking mineral supply chain data and creating more sustainable and transparent mineral supply chains. Minespider developed digital Product Passports, which are digital IDs of material that easily communicate key data across the supply chain.

**Solidaridad** is an international civil society organization with over 50 years of experience in developing solutions to make communities more resilient — from its early roots working with marginalized communities in Latin America to current work fostering more sustainable supply chains. Solidaridad currently operates in over 40 countries, on five continents, through seven independently supervised regional offices.

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